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BONDS: I support the use of bonds in targeted amounts and for targeted purposes. Bonds allow for projects of significant importance to begin when pricing circumstances are most favorable. Every piece of infrastructure — streets, sidewalks, water, sewer, etc. — wear out. Before public safety becomes an issue, and even though contingency funds may be accumulating, expensive repairs may need to be done more immediately. Bonding allows our city managers and their bonding experts to find money for the city that is lent at a low interest rate with terms that allow repayment during the useful life of the improved infrastructure.

BUDGET: A prudent working budget is invaluable to ensure that tax funds are used properly. Occasional public hearings are a necessary and valuable part of making tweaks to our budget. I will always welcome public input and advice.

CHILD DEVELOPMENT and EDUCATION: Education is a constant and major goal of mine: education for our children leads them to become productive contributors to society. I am a father of six children, all of whom have become educated and proficient breadwinners and parents. I know the value and sense of accomplishment that comes when a student of any age successfully completes a course of education or is hired to provide valuable services to an employer. I seek this success for all of Midvale's children.

CITIZEN INVOLVEMENT: I plead for citizen involvement! There is no better way to improve the standard of living within our City. If more of us focus on improving our lives with work around our homes; volunteer work to help the less privileged; and watchful care of our fellow men, neighbors, friends and family, we stay close to one another. We communicate, talk and share concerns. When it comes to government, there is no greater barrier to improvement than lack of communication. Being involved always helps!

CODE ENFORCEMENT: Few things cause more conflict and anger among citizens than a lack of caring for yards — front and back — that causes an eyesore across the fence or across the street. In these matters, we must go beyond pointing fingers. Where possible, we must work together to assist those who cannot care for a home or yard by themselves. A little kindness goes much further than criticism. I pledge to tirelessly seek to improve the look and feel of our homes and yards.

CRIME: There is an element in every city that seeks to use power and illegal activities to control, exploit and infringe on legitimate families, commerce and government. Gang activities are best deactivated through education and building wholesome legitimate relationships within neighborhoods. I also will seek to provide aid and healing for victims of domestic violence.

ECONOMIC DEVELOPMENT: Our economy is strong in the Salt Lake Valley. Our City is positioned "In the Middle of Everything"! Land in this City will always be centrally located and thus in higher demand in cases where that centrality is important. As developers of residential and commercial projects approach your government, I pledge honest assessment of their proposals, with stability of neighborhoods always at the forefront of our considerations. The City's Master plan is updated about every ten years and includes

much public input as well as the expertise of our Planning and Zoning Commission and staff. The plan provides guidelines for staff and developers alike. We should not fear change. It will always occur! Instead, we can guide that change to best serve the needs of our City and its people.

EMPLOYEE SALARIES: Our City is in the Middle of Everything — including a competitive marketplace for skilled employees and administrators. I support:

1. Providing competitive wages that help keep our employees with us
2. Adequate training to maintain and build workers' skills and help them stay on top of the constantly changing world of technology and services
3. Safe working conditions vis a vis office space, vehicles and tools.

All of these priorities will give us the best city services our tax dollars can provide.

FINANCIAL FORECASTING: Part of the budget process is calculating what funds will become available for the use of the City. Skilled projections based on experience and knowledge will ensure directed funding flows throughout each year as well as allow for a smooth transition from one fiscal year to the next. Our goal is always maximum use of available work hours, equipment and financial resources.

GOVERNMENT-TO-GOVERNMENT INTERACTIONS: Midvale City does not exist in a vacuum. We will continue to interact civilly and positively with Salt Lake County, multi-county agencies like the Wasatch Front Regional Council, state and federal agencies, and the special districts that provide services to our citizens and property owners.

HISPANIC INVOLVEMENT: La participación hispana siempre será una prioridad. He aprendido muchas cosas buenas de los idiomas español y portugués que me ayudan a comunicarme mejor con todos nuestros ciudadanos. Si mis vecinos hispanos tendrán paciencia conmigo, intentaré ser comprensibles para ellos en un lenguaje de inclusión y amistad.

HOMELESS SHELTER: Families who are homeless for whatever reason may pass through our City. They may also find a home among us. Either way, we need to treat them as our own families — as, indeed, they are. Blessing their lives blesses our own. We will encounter these people in the store, at school, in transit on the streets and in our churches. Wherever we find them, we must show them the respect and kindness we hope to receive ourselves. Conditions of life for homeless families will change, most of the time gradually. We can help with donations to organizations that care for and train people to develop more personal resources, make life-building decisions and return to a more self-reliant, happier lifestyle. I plan to stay involved in every aspect of the decision-making process on these issues.

PHYSICAL DEVELOPMENT: I promote strong physical, mental and spiritual growth. Well-balanced and healthy living helps each of us become our best selves. Life is of varying length for each of us, but growth and an ethic of helping our fellow citizens should never stop.

PUBLIC WORKS AND UTILITIES: The infrastructure of our city streets and underground and above-ground infrastructures is in constant need of repair and upgrades. This is a never-ending process that challenges all cities, including ours. I support the well-planned use of tax funds to keep our City not only functioning, but improving. I want each citizen to point to his or her neighborhood with pride, showing what City taxes are doing for them. I am so glad we have sewer and garbage collection. I can't imagine what our City would be like without these services. I also appreciate citizens who take seriously the advice to recycle, reuse and repurpose!

REDEVELOPMENT AGENCY (RDA): I support the ideal way Midvale City has used its Redevelopment Agency:

- Bingham Junction has become a diamond in the Salt Lake Valley's commercial setting. Its convenience to highway and light-rail transportation, access to high-speed fiber-optic internet, and central location in the Valley make this residential and commercial redevelopment site one of the choicest locations to live and work in Utah. Bingham Junction shows how a well-conceived, competently managed and well built redevelopment project can affect for good the lives of all who are touched by it.
- Jordan Bluffs is on the cusp of being designed with the oversight of the City Redevelopment Agency. The project will take a "brownfield" of more than 200 acres (a remnant of an EPA and DEQ Superfund solution) and safely move the acreage into high productivity over the next five to 10 years.
- The Housing Authority has been created by Midvale City to use limited funding from RDA to grow and improve the housing stock within our City limits. As the fund grows, the public will learn more about when and how the funding will be directed. This project will have a positive impact on future residents and future homeowners.

RETAIL/GROCERY STORES NEAR OLD TOWN: I will promote the recruitment and inclusion of a high-quality grocer in the southwest quadrant of our City. Because of the travel involved in securing groceries and other supplies on foot, it is difficult for many people residing in that area to obtain daily necessities. Several small ethnic stores already in place will continue to provide some resources for this population. I do not seek to supplant or replace these excellent small businesses, but to augment them, building on the services they provide to better serve our southwest residents.

TAXES: Though our city needs taxes to run, I will always seek the lowest taxes to get the job done. Tax budgets are always to be scrutinized in public hearings to ensure that taxes are accumulated accurately and for proper, wise and justifiable purposes.

UNIFIED FIRE AUTHORITY (UFA): Our city is blessed with two fire stations, which provide emergency property services to residential structures as well as businesses as well as lifesaving medical interventions to individuals. Each time I hear the sirens coming along one of our major thoroughfares, I know someone in dire need of assistance is just seconds away from the finest aid available.

UNIFIED POLICE DEPARTMENT (UPD): I pledge to fully support the Unified Police Department. Our dedicated law enforcement officers are often the only shield we have

against unlawful activities within Midvale. We citizens also must make wise decisions in our own daily activities and while driving — obey speed limits and be observant. To borrow the UTA phrase, "If you see something, say something." Vigilance on our part can protect us in many circumstances, and the UPD will valiantly provide the enforcement we cannot and should not take upon ourselves.

UNION/EAST MIDVALE: I urge citizens living in east Midvale and the Union area to get involved in this layer of your government. This part of our city has only 15 years' experience with city government. Living in Union and east Midvale are wonderful, kind, mature, and educated citizens who vote regularly, but are under-represented in government committees, councils, and partaking of some benefits of our city. I pledge to keep opportunities in front of ALL citizens so that the experience of living in Midvale will be full of giving as well as receiving the benefits of City life.

UTOPIA: Even though it has long been a source of conversation and emotional discourse, it is difficult to separate UTOPIA facts from rumors and reactions. Here are the facts as I see them: UTOPIA and its affiliated service providers have brought extremely fast high-speed fiber-optic service to Midvale. This service has attracted large and small business as well as satisfied the bandwidth and streaming demands of an ever-increasing number of our citizenry. Of course, this service has come at a cost. Fortunately, the foresight of city leaders and implementation of judicious planning have kept costs under control and allowed expansion of the network to homes and businesses across Midvale. The benefits of UTOPIA now outweigh the costs, and these benefits are projected to grow year after year. Even the competition has had to hurry up and upgrade to provide their customers with an experience anywhere near what UTOPIA provides. In other words, all of Midvale's internet users have benefited from UTOPIA.

WATER SOURCES: Midvale receives water from three sources in various parts of the City: Midvale, Jordan Valley and Salt Lake City. None have a surplus. Each does an amazing job at providing a never-ending and life-preserving resource to our homes and gardens. Conservancy is the key to preserving our ability to provide water in the future. If we can learn to use what we have more judiciously, water resource planning and fulfillment has the best chance of success in the future.
